

TE MAHERE Ā-ROHE O
DEVONPORT-TAKAPUNA 2020

Devonport-Takapuna Local Board Plan 2020

Draft

Devonport-Takapuna
Local Board
Auckland Council



Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi.
Kia mihi koutou ki ngā kupu whakarei
a te hunga kua tīpokotia e te ringa
o te wāhi ngaro.
Rātou, e kaikini tonu nei i ngā mahara i te ao, i te pō.
Ngā oha i mahue mai i tērā
whakaturanga
kia āpitihia e tātou ki ngā tūmanako
o tēnei reanga,
hei mouna waihotanga ki te ira whaimuri i
a tātou.
Koinā te tangi a Ngākau Māhaki,
a Wairua Hihiri me Hinengaro Tau.
Oho mai rā tātou ki te whakatairanga
i ngā mahi e ekeina ai te pae tawhiti ka tō
mai ai ki te pae tata.
Tēnei au te noho nei i runga i te puia moe
o Takarunga –
kāinga o te tini tāngata i tōna wā,
puna wai e ora ai ngā iwi.
Kei waho rā ko ngā tai piringa
o Tikapa Moana me Te Waitematā
Ka rere whakarunga ngā kamo ki te
Waiwharariki o mua,
Takapuna kāinga,
Takapuna tupuna.
I reira ka heke iho ki te mātārae ki Ōperetū,
Kia taka ki tua ko Maungaūika
te tū hēteri mai rā i te pūwaha o Tāmaki
Makaurau,
Tāmaki herehere waka.
E koutou mā ka ea, kua ea.
Kia ora huihui mai koutou katoa.

Welcome to you all.
Let me greet you with the eloquent words
of those, lost long ago to the unseen
hand of eternity.
Them, for whom we unendingly mourn.
Let us enjoin the legacy they left
to the hopes and aspirations
of this generation
as our gift to those who will follow us.
That is the pledge of the humble heart,
the willing spirit and the inspired mind.
Let us rise together and seek to do what is
necessary to draw distant aspirations
closer to realisation.
Here I sit upon the sleeping cone
of Takarunga –
home of many in its time
spring of life for them all.
Out there are the watery havens
of Tikapa Moana and Te Waitematā.
My eyes gaze northward to
former Waiwharariki,
now Takapuna community,
Takapuna the progenitor.
Then from there, I glance to the foreland of
Ōperetū.
Beyond stands Maungaūika
sentinel of Tāmaki Makaurau
and anchorage of many canoes.
It is done.
Greetings to you, one and all.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Welcome to our draft Devonport-Takapuna Local Board Plan 2020.

This draft plan was formulated during one of the most challenging periods for local government in New Zealand's history. The Covid-19 pandemic will have far reaching and lasting impacts on our residents, community organisations and businesses. Only as time goes on will we fully understand what this will mean for our ability to deliver on the services and projects contemplated in the local board plan. We will continue to review the situation and will reflect changes when the final version is adopted later this year.

When developing this draft, we were fortunate to have input from a range of community groups and were also able to look back and see what has already been achieved and put in train by previous local boards to benefit our area.

With four of your six board members being new to the role, including your two chairs who will share the term, this was an opportunity to work closely with our experienced board members to take an in-depth view of all aspects of the plan. We have worked together, drawing on a combination of public feedback and our own diverse range of views about the requirements of our community, to develop a plan we think will serve our communities well.

We are fortunate to be surrounded by a wealth of natural beauty. Our beaches, Lake Pupuke and waterways are greatly valued, but have been degraded by pollution. Improving water quality is a key priority. Our community has made that loud and clear, and as a board we are unanimous in advocating for swift progress from Auckland Council.

This plan aims to protect and enhance our natural assets, our built heritage and cultural taonga. We also seek to ensure our parks, facilities and open spaces meet the recreation and social needs of future generations.

There is a need to foster community participation, so our people feel connected and supported with activities and services in the local area, including creative arts, sports and recreation. We also aim to celebrate our unique Maori values and history.

The board will continue to work closely with Auckland Transport to deliver affordable and efficient public transport, safer roads, cycle lanes, footpaths and walkways throughout the area. Lake Road remains a focus of this board, following through on work done by previous boards on progressing improvement of this important roading corridor.

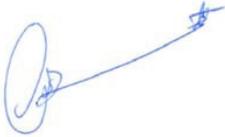
Our plan recognises that thriving town centres and businesses play an important part in our lives, providing opportunities to enhance our lifestyles through work, shop and play. We will continue to work with Auckland Tourism, Events & Economic Development (ATEED) and our BIDS (Business Improvement Districts) of Devonport, Takapuna and Milford to ensure we have vibrant town centres that cater for generations to come.

What we ask of you

Many of you have already contributed to this draft sharing your knowledge and aspirations for the area. Please review the draft plan and let us know if you think we are on the right track and have captured what is important to you.

We encourage you to take part in the consultation process so that we have a clear mandate from our communities on what we should focus on and work towards over the next three years.

We look forward to working with you.



Aidan Bennett, QSM – Chair, October 2019 to April 2021



Ruth Jackson – Chair, April 2021 to September 2022

Devonport-Takapuna Local Board

Te Rohe ā-Poari o Devonport-Takapuna Local Board

Devonport-Takapuna Local Board area

The Devonport-Takapuna Local Board extends from Sunnynook and Castor Bay in the north to the Stanley Bay and Devonport suburbs in the south. Its western boundary is State Highway 1.

Character of the Devonport-Takapuna Local Board area

The Devonport and Takapuna communities have their own unique characteristics. The area is prosperous, dynamic and diverse, and offers a range of quality lifestyles. There are numerous education and employment opportunities within the board area.

Geography of the Devonport-Takapuna Local Board area

Natural features include a number of beautiful beaches with high recreational values, Takarunga/Mount Victoria and Maungauika/North Head, and the large volcanic crater of Lake Pupuke.

Amenities in the Devonport-Takapuna Local Board area

The area has many cultural facilities, such as the Bruce Mason Centre, The PumpHouse Theatre, Rose Centre, Depot Artspace, Michael King Writers' Centre and Lake House Arts Centre. We also have two libraries in Devonport and Takapuna and the Takapuna Leisure Centre that offers a pool and gym facilities.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the views of their communities on issues of local importance.

About local board plans

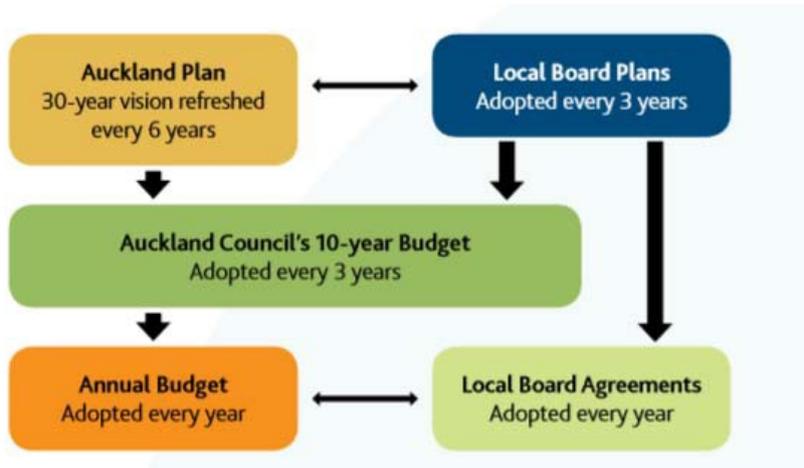
Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (Long-term Plan) – planned spending and future investment priorities over the longer term, including local boards
- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets, levels of service, performance measures and targets by activity for each financial year.



Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

We have identified these by considering what we know about our community, having worked closely with you and heard your views on a wide range of things. Our plan is also developed using feedback received from public engagement carried out between January and April 2020.

We have yet to fully determine the social and economic impacts of the COVID-19 pandemic on our communities and it may mean some of our plans and aspirations may need to change as a result. Our response will be delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

It is predicted that our levels of service may change as part of the council's response to COVID-19, but we do not currently know the extent of those changes. We will have some more information once the council's Annual Budget is adopted in late July 2020. The local board budgets and levels of service for the 2020/2021 financial year will be updated following that.

To ensure we reflect your current needs and desires for Devonport-Takapuna in this plan, we are sharing this draft document for your feedback. These may be subject to change depending on the rules and requirements around the COVID-19 alert levels, as the safety of our community and staff is paramount.

We will make an effort to hear from the groups that are often hardest to reach, to ensure their voices are heard and considered.

The issues and priorities you raise with us through these interactions will help inform the final version of this plan.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services.

Sometimes, important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role of local boards is to advocate to decision-makers to ensure they are aware of community views and the boards support for them.

Whakaotinga tahi: Te Taiao me ngā Taonga Tuku Iho

Outcome one: Environment and heritage

Our natural environment, heritage features and cultural taonga are celebrated, protected and enhanced.

Protection and enhancement of our natural environment

Our beaches, the Wairau Estuary and Lake Pupuke are greatly valued by our communities and visitors to the area. They provide opportunities to recreate and support native habitats and ecosystems.

In addition, we have two Significant Ecological Areas (SEAs) that cover Ngataringa and Shoal Bays and the east coast of the Devonport Peninsula from Maungaūika to the southern end of Takapuna Beach. These SEA's are taonga that our people are proud of and care for. Continued conservation and management of these natural resources is required.

You have told us that water quality is very important to you. We will do everything we can to care for and enhance our marine environment, waterways and Lake Pupuke to ensure that everyone can enjoy them now and, in the future.

However, the issues are complex with no one cause or remedy. By listening to our council subject matter experts, working collaboratively with all stakeholders and using tools including Safeswim and Safe Networks, that monitor and identify causes of pollution, including sewage, contamination can be reduced.

We will advocate to Auckland Council's Governing Body for funding from both the natural environment and the water quality targeted rates to assist in meeting the challenges in our area.

We will continue to support our valued volunteers and community led conservation and restoration efforts by providing funding to initiatives that eliminate pests and improve our natural habitats. We will also continue the coordination and resourcing for our park's volunteers and support opportunities for education and sharing of knowledge and expertise.

Moving to more sustainable lifestyles

The effects of climate change are having an impact on how we live. We will contribute locally towards this global issue by supporting initiatives that:

- build community understanding of severe weather events, erosion of our coastlines and the effects on our natural habitats
- support our residents, schools and businesses to develop sustainable and low carbon living practices.

This can be done by taking advantage of local interest and knowledge to keep costs to a minimum.

What you've told us

"Sort out water quality at Milford".

"Do more to save the environment, reduce carbon footprint"

"Maintain and preserve closed cemeteries at O'Neill's Point and Mount Victoria."

"Prepare the necessary plans to care for and improve our Significant Ecological Areas (SEAs)."

Care and protection of our built heritage and cultural taonga

Our heritage assets and features help to define our local board area. Devonport's special character homes and historic retail area, significant buildings like the Lake House Arts Centre and the PumpHouse Theatre and our man-made coastal defence fortifications showcase the area's built-heritage and history.

We have Māori cultural and heritage sites of significance. Natural features and landscapes like Rahopara Pā that also help to tell the story of our area and require care and consideration.

We will work in collaboration with relevant authorities to support those who work to maintain and preserve these treasures.

It is important that our closed cemeteries are treated with respect and we will look to improve their maintenance by working with volunteers, the RSA and Heritage New Zealand to do this.

Opportunities

- A willingness from all stakeholders to improve the water quality in our area using whatever budgets and expertise available
- Committed, knowledgeable community groups and a volunteer base that work with us to look after our waterways, natural environment, heritage and cultural taonga
- Libraries provide opportunities for people to learn about their local area; the history, families, stories and connections which make up the heritage of Devonport-Takapuna.
- We can provide co-ordinated support to our volunteers to build capacity by sharing knowledge and expertise e.g. The Enviro Hui events that enables everyone working to improve our natural environment to come together and share concerns and celebrate success.

Challenges

- Budgets will be impacted by COVID-19 and many of the projects required to protect our environment may need to be undertaken over a longer timeframe than the community is asking for. We will do our best to ensure funds are targeted to the parts of our natural environment most at risk
- Environmental issues are complex and take time and resource to fix
- Reducing carbon emissions as individuals is difficult. Our communities need support and opportunities to make changes and live more sustainably
- Heritage assets require significant investment that may not be available.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome one: Environment and heritage	
Objective	Key initiatives
Improve water quality in our marine environment, the Wairau Catchment and Lake Pupuke.	Support continuation of Safe Networks programme to identify infrastructure issues and work with residents and businesses to reduce contaminants, including sewage, in our waterways and beaches so that they are safe and swimmable.
	Work with Auckland Council staff, community organisations and the Project Baseline Lake Pupuke Initiative to monitor lake conditions and use the data gathered to fill knowledge gaps and inform strategies to improve the lake's ecosystems and water quality.
	Collaborate with the Kapiatiki Local Board and advocate to Auckland Council's Governing Body for support to eradicate litter, sediment and industry pollutants to improve water quality in the catchment of the Wairau Estuary.
Eliminate or control plant and animal pests to allow native trees and birds to thrive.	Continue funding the Northwest Wildlink Assistance Programme that supports the Restoring Takarunga Hauraki project and Project Birdsong to eradicate pests and improve biodiversity in the areas they work in.
Significant environmental challenges are identified and responded to.	Provide funding to ecological volunteers and support initiatives that identify and improve areas at risk of environmental degradation. e.g. The Wairau Estuary Enhancement Plan.
Communities live more sustainably and are prepared for the impacts of climate change.	Provide funding for initiatives that encourage local climate action such as the Live Lightly programme that educates families and communities on choices, they can make, to reduce their carbon footprint and live more sustainably.
	Promote and support opportunities for waste diversion including those available at the Devonport Community

	<p>Recycling Centre by working with community organisations, educators and community lease tenants to champion waste minimisation, responsible recycling practices and support delivery of sustainability education.</p>
	<p>Work with Auckland Council's Emergency Management Service to support events and programmes that educate our communities on emergency preparedness.</p>
<p>Improve biodiversity outcomes and mitigate effects of carbon emissions.</p>	<p>Protect our existing tree canopy and plant new trees, whenever possible, in line with the Urban Ngahere Strategy.</p>
<p>Conserve and celebrate our heritage areas, features and buildings.</p>	<p>Celebrate Māori cultural taonga by partnering with mana whenua to understand what these taonga are and how they can be cared for.</p>
	<p>Partner with communities to promote knowledge of heritage sites and buildings through events and by recording their stories.</p>
	<p>Work with the RSA, the Department of Internal Affairs and Heritage New Zealand to support the maintenance and preservation of our closed cemeteries at O'Neill's Point and Mount Victoria.</p>

Whakaotinga rua: Ngā Papa Rēhia, Ngā Ratonga, Ngā Wāhi Mārakerake

Outcome two: Parks, facilities and open spaces

Our parks, sports fields, community facilities, beaches and open spaces are well maintained to meet the recreation and social needs of our growing population.

The range of parks, sports fields and facilities in our area enable people to participate in a variety of social, cultural, art and recreational pursuits that improve mental and physical wellbeing.

Active lifestyles

Working in conjunction with our community sports clubs and organisations we will continue to provide venues and facilities that cater to a wide range of sports offering something for all ages and abilities keeping more Aucklanders more active more often.

We will actively look for opportunities to partner with others to meet shortfall in community facilities and playing space.

We will investigate options for the further development of Barry's Point Reserve including the provision of toilets, changing facilities and an extension to the carpark to ensure that maximum benefit is realised from this significant site.

Parks, playgrounds and sports fields

The assets in our parks and reserves are well used and valued by the community. We have undertaken playground and sunshades assessments to make sure our existing playgrounds continue to meet changing community needs and guide the provision of new assets. We will continue implementing the recommendations from these assessments to provide safe and accessible facilities in our parks.

We have fantastic playgrounds with potential to improve some of the most popular sites. We would like to ensure that all ages and abilities can take advantage of what is on offer and will support projects to improve accessibility to meet the needs of our older residents and those with mobility challenges.

Intensification means that the demands on and use of our parks and reserves are going to change over time. An increase in apartments and subdivisions will reduce outdoor living space and may increase the use of parks and recreation facilities. We will use strategic documents like the Devonport-Takapuna Parks Management Plan and the Devonport-Takapuna Open Space Network Plan to guide future use and development.

We will also work with Auckland Transport to consider how carparking on reserves can be better managed as intensification increases and competing needs must be balanced.

What you've told us

"Develop recreational facilities at Barry's Point Reserve".

"Upgrade Sunnynook Community Centre, it is at capacity"

"Shade cloth for all playgrounds"

"Install mobility beach mat on Takapuna Beach"

"Invest in new facilities on Sunnynook Park"

Community facilities

Our community facilities, arts centres, libraries, and community lease arrangements offer affordable, accessible spaces for our communities to visit and use.

We have outstanding theatres, art galleries and centres and a network of sport and recreation facilities that allow people to meet and share time with those who share similar interests or to try something new. This helps people to connect and build a sense of community.

Many of our community facilities are ageing and need maintenance, renewal of critical components or total replacement. We will ensure that funding decisions prioritise those assets that are delivering what our communities want, need and use.

We will continue to review how well our community facilities are performing to meet changing needs. We will support the Takapuna Needs Assessment process that is investigating opportunities to improve service delivery from the Mary Thomas Centre, the

Takapuna Community Services Building and the Takapuna Library.

We will also advocate for greater priority to be given to the upgrade or extension of the Sunnynook Community Centre that is currently operating at capacity.

Opportunities

- We will look for opportunities to make better use of the assets and facilities we have to meet the needs of our communities
- Opportunities to partner with others to make best use of available facilities in the local board area e.g. school swimming pools, playing surfaces and gymnasiums
- Negotiate with our community lease tenants to allow use of their facilities by the wider community when not required for core activities.

Challenges

- Community expectations are changing. Requests for new and improved facilities cannot always be met given available budgets and prior commitments. We will ensure that there is clarity and transparency around our decision making.
- Ageing community infrastructure with limited budgets for maintenance, renewals and improvements.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome two: Parks, facilities and open spaces	
Objective	Key initiatives
Provide a high-quality network of parks and open space to meet community needs now and in the future.	Use strategic assessments, parks management plans and the open space network plan to identify gaps in the provision of open space and play equipment.
	Investigate opportunities identified in the Barry's Point Reserve Service Assessment to further develop the reserve.
	Take opportunities, whenever resources are available, to install sunshades at playgrounds or consider planting trees to provide natural shade cover.
	Provide a range of play and active recreation opportunities for children and young people in our local parks, reserves and marine environment.
	Collaborate with community to understand and eliminate barriers to access to council assets and facilities.
Our parks and open spaces feel safe and welcoming.	We will consider all options to improve our existing parks and places to make them safer, more attractive and usable.
	Work with local communities when developing or renewing community spaces to seek input into design, location of landscaping, street furniture and play equipment.
Community facilities are fit for purpose.	Progress improvements to service delivery following the completion of the Takapuna Needs Assessment.
	Advocate for greater priority to be given to the upgrade or extension of the Sunnynook Community Centre.

Whakaotinga toru: Te whai wāhitanga ki te hāpori me te oranga

Outcome three: Community participation and wellbeing

Our communities, including Mana Whenua, feel connected and supported to plan, deliver and participate in activities and services in their local area.

Our communities are becoming increasingly diverse. Supporting arts and events that promote and celebrate our diversity and which bring people together to meet and have fun, often at no or low cost, creates a sense of belonging and wellbeing. This makes people feel good about living in and visiting our area.

Creative arts and community services

Our arts facilities offer a range of outstanding creative activities including live theatre, music, dance and the visual arts.

Libraries offer spaces that allow communities to come together to learn and participate in events and programmes that celebrate our differences and promote tolerance, open-mindedness and respect.

Devonport Community House and the Sunnynook Community Centre deliver affordable and accessible programmes and services for every age group and sector of our community. Operational funding is always an issue and we will continue to help all our valued community organisations in whatever way we can.

We will also continue to support our community service providers including ANCAD, the Devonport Peninsula Trust and the Takapuna Community Facilities Trust. These organisations deliver events, including the ever-popular families in parks series, music events and youth markets and also organise information seminars and opportunities for communities to connect. These activities are enjoyable and informative and create a sense of community as well as benefiting our local businesses. These trusted organisations also ensure that our local groups and residents have advice and support on more serious concerns when needed such as budgeting, compliance, governance and training. These services and functions are increasingly important as many of our communities and community organisations will require support to get through and recover from the impacts of COVID-19.

Sport and recreation

We have many sport and recreation organisations that enable our residents to participate in a wide range of activities. This allows people to get active and stay fit and healthy at whatever age and stage of life they are at. Lifestyle changes are leading to an increase in demand for casual membership and pay as you go arrangements in many of our clubs and community organisations. The responsibility for managing venues and programmes is now often done by paid staff rather than volunteers. We must support our sport and recreation providers, many of whom will have been severely impacted by the effects of the COVID-19 lockdown. Now more than ever these organisations will need to share knowledge, build

What you've told us

"Operational funding from council needs to increase"

"Changing lifestyles affect how clubs are run. More support is needed to make sure organisations are relevant and robust"

"We love our arts centres and theatres"

"We are very lucky in our area, lots to do at our local community centre"

capacity and look at new ways to provide and develop their programmes and services in an environment where funding from all sectors is likely to be reduced.

Diversity

Our residents have differing backgrounds and cultural heritage including our growing Asian communities. Everyone should feel able to retain and celebrate their identity and we will support initiatives and events that reflect this. This enables all of us to benefit from having such diversity in our local board area.

Community engagement

We will work to strengthen existing relationships and engage with other parts of our communities that are harder to reach.

We will develop a Devonport-Takapuna Local Board Engagement Plan which will create an easy to understand framework that will

improve how and when we engage with each other. We will meet regularly with key stakeholders in the community and make better use of social media communication opportunities.

Opportunities

- Support new ways of doing things, including how our facilities are used
- We will continue to hold and strengthen relationships with our community partners who understand what our communities want and need and can respond quickly when required
- Finding new ways to partner with community organisations, schools and churches to deliver the services needed
- Providing more diverse programmes and initiatives to meet our changing communities.

Challenges

- Funding is a continuing challenge for our community organisations
- Hearing from all areas of our community; mana whenua, young families and ethnic communities to inform decision making.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome three: Community participation and wellbeing	
Objective	Key initiatives
Communities feel safe, connected and have access to services, programmes and activities that create a sense of wellbeing and belonging.	Deliver programmes that focus on reducing barriers to participation e.g. cost, accessibility or easy to find information on what is available in the area.
	Provide funding and support to local community groups to provide activities and events that respond to their own community's needs.
	Provide funding and support to our valued arts venues, community houses and community service providers through contract grants. These grants will assist the providers to deliver programmes, services and activities that people want and need.
Everyone has the opportunity to be active and remain fit and healthy whatever their age or ability.	Support our community, sport and recreation organisations to offer opportunities for all residents to get active, stay fit and play organised sport at all levels.
Diversity and cultural heritage are celebrated.	Provide funding towards the delivery of multi-cultural, inter-generational and accessible events and initiatives.
Communities feel they can contribute to decisions that affect them.	Deliver a series of off-site community forum meetings to enable all sectors of the community to participate and engage.
	Develop the Devonport-Takapuna Local Board Engagement Plan to increase community participation and input into local decision making.
	Support Younite and the Shore Junction Youth Innovation Centre to facilitate opportunities for youth to meet and discuss issues that affect them and to present their views, opinions and concerns to the local board.

Whakaotinga whā: Te ikiiki me te āheinga

Outcome four: Transport and access

Our communities have access to an affordable, efficient and integrated public transport system. A safe and accessible network of roads including cycle lanes, footpaths, and walkways will connect people to their desired destinations.

Public Transport

Improving the public transport network to encourage more people to leave their cars at home will help to alleviate congestion and reduce carbon emissions.

To support this, we will work with AT to improve our bus stations to make them fit for purpose and able to accommodate growth.

We will request an increase in feeder buses on new and existing routes to connect to the bus stations and transport hubs.

We will continue to advocate for a new Bayswater ferry terminal. We will also ask for improvements to ferry services in terms of frequency, timetables and integration with other public transport services.

Active transport options

Well planned, designed and maintained walking and cycling paths will enhance our open spaces, increase travel choices and improve our health and fitness. The network, if extended and improved in line with the initiatives in the Devonport-Takapuna Local Board Greenways Plan, will allow people to move safely to their desired destinations.

We will collaborate with Auckland Transport and NZTA to ensure we take all opportunities to link to the proposed Northern Pathway.

We will continue to work towards the delivery of the Francis Street to Esmonde Road connection and the upgrade of the Patuone Reserve Walkway to offer alternatives to Lake Road, improve connection to the northern pathway and increase recreation opportunities in the Takapuna area.

Road networks

The Lake Road improvement project will cut travel times, improve road safety and deliver better planned junctions particularly in the Belmont and Hauraki areas. We will work with Auckland Transport and NZTA to make sure this project is delivered as quickly as possible. We will also make sure that residents can be involved in planning improvements that are identified in the Belmont Centre Plan.

Safety

Our communities have told us that safety is one of the greatest barriers to walking and cycling. We will work with Auckland Transport to ensure that we get the maximum benefit from available budgets and look at improving safety by installing new crossings and speed calming measures around schools and where they will have the greatest effect. We will

What you've told us

"Join the transport services up!"

"Improve public transport, get people on buses"

"Make walking and cycling a safe option to get kids out of cars and getting to school under their own steam".

"Please get on with Lake Road, we need improvements now"

"Paths and pavements can cause problems for those with mobility issues. Build and maintain them to be accessible"

also seek the reinvigoration of the student travel plan and walking school bus programmes.

You have told us that footpath maintenance is a concern. We will work with Auckland Transport to give greater priority to the development, maintenance and improvement of footpaths in our area.

Opportunities

- Improvements to feeder bus services on new and existing routes will encourage greater use of our transport hubs and public transport services.
- The Northern Pathway will be an attractive and efficient alternative to using private vehicles.

Challenges

- Our bus stations are nearing capacity at peak times. Investment is required to ensure they are fit for purpose and future proofed.
- Behavioural changes require viable and easy alternatives. We must support well-planned and maintained walkways and cycleways that enable people to move around quickly and safely.

- Public transport must be efficient, affordable and convenient to encourage greater uptake.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome four: Transport and access	
Objective	Key initiatives
Reduce congestion on roads and carbon emissions by providing public transport options that are integrated, reliable, affordable and convenient	Advocate to Auckland Transport to introduce more feeder services to our bus stations and transport hubs.
	Advocate to Auckland Transport for greater integration of all transport services and timetables

Public transport infrastructure is fit for purpose, safe and accommodates new travel modes favoured by our growing populations	Work collaboratively with NZTA to maximise opportunities to our community that arise from the development of the Northern Pathway.
	Advocate to Auckland Transport for improvements to passenger safety and accessibility at Sunnynook Bus Station
	Advocate to Auckland Transport for the early development of a new ferry terminal at Bayswater
A network of well placed, accessible and attractive walking and cycleways encourage use of active transport modes and get people where they need to be	Work with Auckland Transport to provide secure and sheltered cycle and scooter storage and e-vehicle and bike charging stations at transport hubs and town centres.
	Review and implement the priority projects identified in the Devonport Takapuna Greenways Plan and work with Auckland Transport and NZTA to secure funding and support for routes that link to the proposed Northern Pathway.
	Deliver the Francis Street to Esmonde Road connection
Our roads, footpaths, walkways and cycleways are well designed and maintained and allow our residents to move around the area safely.	Work with AT on the placement and provision of additional road crossings and speed calming measures, particularly around schools.

Whakaotinga rima: Te āheinga, te taurikura me te tipuranga

Outcome five: Opportunity, prosperity and growth.

Our vibrant town centres attract and support new and existing businesses, and give locals and visitors opportunities to work, shop and play.

Town centres and villages

Our town centres and villages offer exciting retail, hospitality and recreation options, each reflecting their own location and character. The effects of COVID-19 will be felt by many of them for some time. We will work with our local business to encourage people to shop local and use local services and will endeavour to provide a supportive business environment to assist recovery.

We have strong and mutually beneficial relationships with our business associations who work hard to support local businesses to build resilience and share expertise. The business associations deliver outstanding events, often in collaboration with the commercial sector. These events attract visitors and generate considerable economic benefit to our town centres.

We will support opportunities to increase visitation to our town centres. We will work collaboratively with the business associations, our wider business community, community organisations and the Tupuna Maunga Authority to take advantage of, and leverage lasting benefits from, local and major events.

We are fortunate to have strategic documents, prepared in consultation with our communities, that identify projects which will enhance local areas. Documents like the Milford Centre Plan, the Sunnynook Plan, Takapuna Centre Plan and the Belmont Town Centre Plan take a longer-term view than the local board plan but give options that can be prioritised, in consultation with the community, and delivered as resources are available

Employment and prosperity

Devonport-Takapuna is a relatively prosperous local board area with high levels of employment in skilled occupations. Healthcare, professional services and defence are the main employment sectors with education, retail and hospitality also contributing to employment opportunities. The further development of Smales Farm and upgrade of the Barry's Point Road business area will increase the number and range of jobs on offer.

Our youth attain education levels higher than the regional average. We will continue to support the Youth Enterprise Scheme delivered by ATEED to explore further education and employment opportunities, and the Shore Junction Innovation Centre that offers training and mentoring opportunities with local businesses.

Growth

Changes in zoning under the Auckland Unitary Plan will enable population growth in our area, particularly in Takapuna and Sunnynook.

What you've told us

'Progress Belmont Town Centre upgrade'

'Get on with Takapuna town centre changes'

'Town centres and villages need to be pedestrian friendly'

'More street sculpture and murals'

'I love that things happen like the food trucks and the music events'

'Don't want to have to travel to the city, we need more local jobs'

Despite the relatively low growth projections, our town centres are benefitting from council transformational projects such as Unlock Takapuna and the Hurstmere Road upgrade.

This is being complemented by exciting new developments proposed at Smales Farm and the former Harbourside Church site on Esmonde Road. These will provide new homes and attract a range of business and hospitality services to their respective areas.

We will advocate for additional funding and support to meet the social, recreation and cultural needs of our new residents. This will include the acquisition of new land or facilities, if there is a clear need, in response to population growth. We will also advocate for early consideration of an upgrade or extension of the Sunnynook Community Centre that is operating at capacity.

Opportunities

- Support the recovery of our town centres following the COVID-19 pandemic to be vibrant and prosperous retail destinations where the community feels safe and local jobs can be created

- Events, activations and public artworks drive regional tourism to our town centres
- Our town centres and villages are vibrant, have unique identities and enjoy support from residents and visitors by offering exciting shopping and recreation experiences
- The Anzac Street development and upgrade of Hurstmere Road will mean Takapuna can become a significant regional asset and destination
- Opportunity to achieve sustainability goals by supporting local events to become zero waste and carbon neutral and working with local businesses to reduce their waste to landfill.

Challenges

- COVID-19 will affect many in our local business community
- Business disruption whilst we deliver major infrastructure and placemaking projects
- To connect with and support businesses outside of the three established Business Improvement Districts
- Events bring vibrancy and economic benefits but must be planned and managed to ensure our reserves, open spaces and beaches can be maintained and are still available for everyone to enjoy.

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome five: Opportunity, prosperity and growth	
Objective	Key initiatives
Our town centres are vibrant offering events and activities that attract visitors and support local businesses.	Partner with business improvement districts to understand their priorities and identify opportunities to form strategic relationships.
	We are committed to overseeing the completion of key urban regeneration projects such as Unlock Takapuna and the Hurstmere Road upgrade and will ensure these spaces flourish by delivering placemaking improvements, activations and events.
	Support the recovery of our town centres following the COVID pandemic to be vibrant and prosperous retail destinations where the community feels safe and local jobs can be created.
Our town centres are safe and attractive for residents, business and visitors.	Support and contribute funding when available to the delivery of placemaking initiatives identified in our strategic planning documents including the Milford Centre Plan, The Sunnynook Plan and the Belmont Town Centre Plan.
Training and employment opportunities allow people to stay in their own areas and reduce travel	Work with ATEED to encourage employment and ongoing training of local employees to attract and retain a skilled workforce.
	Continue to provide funding support to the Youth Enterprise scheme and the Shore Junction Innovation Centre to provide training, access to business mentoring and work experience opportunities for youth.
	Look for opportunities to promote and work with employers and businesses in areas outside of our Business Improvement Districts including Smales Farm, Barry's Point Rd and the Belmont-Hauraki area.
Our town centres and villages are attractive tourist destinations	Work with ATEED, local businesses, Business Associations, community organisations and event providers to take advantage of and leverage opportunities from local and regional events.

Whakaotinga ono: Ngā uara Māori, ngā tikanga Māori

Outcome six: Māori values ngā tikanga a te Māori

Our unique Māori history, values and stories are told, celebrated and embedded into our area.

Effective relationships between mana whenua and the local board

We need to form strong working relationships with mana whenua and iwi who have interests in the local board area. We know that looking through the lens of te āo Māori (the Māori world) and applying Māori values leads to better outcomes in our natural and built environments, and in our community.

Better collaboration with mana whenua will enable stronger governance, and we plan to develop a relationship agreement with iwi who have an historical or current interest this area.

What you've told us

Tangata Whenua and Tangata Māori front and centre of community ecological initiatives"

"We need to see the language to encourage use of the language"

"Māori design and heritage should be visible"

Embedding Māori design principles

We will start to incorporate Māori design principles as we renew existing and develop new assets. By using the Auckland Design Manual as a guide, we will champion the core values of Kotahitanga (unity and togetherness) Rangatiratanga (leadership and chieftainship), Kaitiakitanga (guardianship), Manaakitanga (support), Wairuatanga (spirituality), and Mātauranga (knowledge and wisdom) and bring them to the fore-front of our decision-making. Doing this will create assets which celebrate the unique Māori tapestry and history of the area.

Collaboration with co-governance entities

The two maunga in Devonport form part of the special geographic landscapes of our area. Takarunga /Mount Victoria and Maungauika/North Head are governed by the statutory body The Tūpuna Maunga o Tāmaki Makaurau Authority (the Tūpuna Maunga Authority). We will collaborate and partner with the Tūpuna Maunga Authority and key stakeholders to leverage economic development and tourism as well as cultural and educational opportunities presented by the two maunga for both locals and visitors. We will work with the Tūpuna Maunga Authority to support a better understanding and to celebrate the cultural significance of Takarunga/Mount Victoria and Maungauika/North Head.

Opportunities

- The Devonport Takapuna Local Board and The Tūpuna Maunga Authority share goals to protect and enhance our natural environment, native species and biodiversity.

- Growing interest in te reo Māori that can be encouraged and supported through our signage, programmes and services in community facilities and libraries.

Challenges

- We need to establish and improve relationships with Māori in our local board area

Our commitment

The effects of COVID -19 will last for some time. Resources will be limited but we will ensure that they are focused on delivering the initiatives that bring the greatest benefits to our communities.

Outcome six: Māori Values	
Objective	Key initiatives
Celebrate Māori culture and support te reo Māori to flourish	Work with the Tūpuna Maunga o Tamaki Makaurau Authority to increase understanding of the cultural significance of Takarunga/Mount Victoria and Maungauika/North Head.
	Implement Te Kete Rukuruku in partnership with Mana Whenua on dual naming of local parks and reserves to celebrate and share stories that showcase our unique Māori identity and heritage.
	Māori language is promoted and visible in the programmes and services delivered from libraries, community facilities and leisure centres.
Māori narratives and history are reflected in our built and natural environment.	Reflect Māori design principles in our playgrounds, buildings and street furniture.
Māori communities are actively engaged to build a sense of belonging.	Work alongside mana whenua and other organisations to tell Māori narratives on story boards at significant sites in our built and natural environment.
	Continue support and funding of the Taha Māori initiative to build strong relationships that enable dialogue and a shared sense of belonging.

	Work with mana whenua and matawaka to identify and progress areas of importance to Māori and the local community.
Develop a relationship agreement with Iwi.	Work with Te Waka Anga Mua to develop a relationship agreement with Iwi who have an interest in the Devonport-Takapuna Local Board area.

He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's governing body adopting a 10-year budget (Long-term Plan) every three years and an annual budget every year. Local board agreements make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges.

Draft financial and levels of service statements included for draft local board plan consultation were provided in March 2020 based on information included in the 2018-28 Long-term Plan. It is predicted that these will change due to budget and level of service revisions as part of the Auckland Council response to COVID-19. At the time of consultation, we do not know the extent of these changes so have included the previously adopted information for reference.

As the 2020/21 annual budget will now be adopted in late July 2020, these financial statements and levels of service will be updated for final local board plans once information is available.

Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and level of service statements.

More information on local board budgets can be found in the Devonport-Takapuna Local Board Agreement 2019/2020 and Auckland Council’s local board funding policy, which are available on the council website.

Local activities	Levels of service statements
<p>Local community services</p> <p>This is a broad activity area, which includes:</p> <ul style="list-style-type: none"> • supporting local arts, culture, events, sport and recreation • providing grants and partnering with local organisations to deliver community services • maintaining facilities, including local parks, libraries and halls. 	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland’s Māori identity and vibrant Māori culture.</p>

Local activities	Levels of service statements
<p>Local planning and development</p> <p>This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.</p>	<p>We help attract investment, businesses and a skilled workforce to Auckland.</p>
<p>Local environmental management</p> <p>Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.</p> <p>These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.</p>	<p>We manage Auckland's natural environment.</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.</p>

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Devonport-Takapuna Local Board for the period 1 July 2020 to 30 June 2021. These will change due to budget revisions as part of the council's response to COVID-19 and will be updated for final local board plans once information is available.

Annual Budget Financials	2020/21 (\$000)
Operating revenue	
Local community services	2,043
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	2,043
Operating expenditure	
Local community services	11,038
Local planning and development	1,718
Local environmental services	53
Local governance	862
Total operating expenditure	13,671
Net operating expenditure	11,628
Capital expenditure	
Local community services	6,466
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	6,466

Ngā Mema o tō Poari ā-Rohe o Devonport-Takapuna Local Board

Your Devonport-Takapuna Local Board members

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